



(A Government of India Enterprise)

You focus on exports. We cover the risks.

**INVITATION FOR EXPRESSION OF INTEREST
FOR EMPANELMENT OF AGENCIES FOR DIGITAL MARKETING ACTIVITIES
OF ECGC LIMITED**

Ref: ECGC/NMD/218/01/2026-27

Date: 10.06.2026

ECGC LIMITED

**ECGC Bhawan, CTS No.393,393/1 to 45, M.V Road,
Andheri East, Mumbai – 400069**

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Section – 1

1. Introduction

1.1. Invitation to Agencies/Entities

By way of this “Invitation of Expression of Interest”, (hereinafter referred to as ‘EOI/the Document/Invitation Document’) **ECGC Limited** (hereinafter referred to as ‘ECGC/Company’), a wholly owned Government of India Enterprise, established in the year 1957, invites Expression of Interest (EOI) from Agencies/Entities based in Mumbai for empanelment with the Company to assist in digital marketing activities as defined in the ‘Scope of Work’ for a period of three years.

The “EOI” along with supporting documents shall be submitted to the Company in physical form only.

The Agencies/Entities are advised to study this Document carefully. Submission of EOIs shall be deemed to have been done after careful study and examination of this Document with full understanding of its terms, conditions, and implications.

Please note that all the required information sought in this Document shall be provided by the Agencies/Entities. Incomplete information may lead to rejection of the EOI at the initial stage itself. The Company reserves the right to change the dates mentioned in the ‘Schedule of Events’ of this Document at its sole discretion, which will be published on the Website. ECGC reserves the right to amend, rescind or reissue this Invitation Document. All subsequent amendments, if any, shall be published at the ECGC’s website only.

1.2. Schedule of Events

Invitation for EOI Document Availability	This invitation for EOI Document will be published on the GeM-CPP Portal/Website 10/06/2026
Last date of submission of EOI	01/07/2026
Opening of EOI	02/07/2026
<u>Contact Details:</u> 1. Assistant General Manger (AGM) (NMD): 022-66590770 2. Assistant Manager (NMD): 022-66590775	
Address for Communication and submission of EOI.	Assistant General Manager (NMD), ECGC Bhawan, CTS No.393,393/1 to 45, M.V Road Andheri East, Mumbai – 400069
All correspondence / queries relating to this EOI Document should be sent to following email ID only	marketing@ecgc.in

NOTE: Timelines are subject to change at the sole discretion of ECGC Limited.

Section - 2

2. Disclaimer

The information and details contained in this invitation Document or to be provided subsequently to the Agencies/Entities on behalf of ECGC, is provided to the Agencies/Entities on the terms and conditions set out in this Document and all other conditions subject to which such information is provided and the same shall be deemed to be a part of this Document and shall become part of the terms and conditions of empanelment and are to be read in conjunction with other terms and conditions laid down in this Invitation Document.

This Document is neither an agreement nor an offer but is only an invitation by ECGC to the interested Agencies/Entities for submission of EOI. No contractual/financial obligation whatsoever shall arise from this process until a formal letter of empanelment/ contract is signed and executed duly by the authorized signatories of the parties i.e., ECGC and the selected Agency/ies or Entity/ies. The purpose of this Document is to provide the interested Agencies/Entities with information to assist in the formulation of their EOI.

This Document does not claim to contain all the information each Agency/Entity may require. Each Agency/Entity shall conduct its own assessment and analysis to check the accuracy, reliability, and completeness of the information in this Document and if necessary, obtain independent clarification. ECGC shall incur no liability under any law, statute, rules, or regulations as to the accuracy, reliability, or completeness of this Document. ECGC may in its absolute discretion, but without being under any obligation to do so, update, amend or supplement the information in this Document.

ECGC makes no representation or warranty and shall incur no liability to any person, including Agencies/Entities under any law, statute, rules or regulations for any loss, damages, cost or expense which may arise from or be incurred or suffered on account of anything contained in this Document or otherwise, including the accuracy, reliability or completeness of this Document and any assessment, assumption, statement or information contained therein or deemed to form part of this Document or arising any way for participation in this bidding process.

The Agency(ies)/Entity(ies) participating in empanelment process is presumed to have examined all instructions, forms, terms and specifications in this Document along with eligibility conditions as on the date of submission of its EOI. Failure to furnish all information required under this Document or submission of a non-responsive EOI in all respect may result in rejection. ECGC reserves the right to reject any or all the EOIs received in response to this Document at any stage without any liability and assigning any reason whatsoever. The decision of ECGC in this regard shall be final, conclusive, and binding on all the parties. The information provided by the Agency(ies)/Entity(ies) in response to this Document will become the property of ECGC and will not be returned.

Section - 3

3. Instructions for Agencies/Entities

3.1. General Instructions

- 3.1.1 Interested Agency/Entity who have not enrolled/registered in **GeM portal** should enroll register before participating through the website www.gem.gov.in
- 3.1.2 Before submission of EOI, the Agencies/Entities are requested to visit ECGC's website <https://www.ecgc.in> and carefully read this Document and the Terms and Conditions of the Empanelment at **Annexure 5** therein, and if there appears to be any ambiguity or discrepancy between any terms of this Document and the terms and conditions of the Empanelment, they should immediately refer the matter to ECGC for clarifications.
- 3.1.3 Interested Agency/Entity fulfilling the eligibility criteria as outlined in "**Annexure – 7**" may submit its EOI.
- 3.1.4 The Agency/Entity, for the purpose of submitting EOI, shall complete in all respects, the form(s) annexed to this Document, and furnish the information/ documents, called for therein, and shall sign with date on each of the forms/documents in the space provided therein for the purpose. The authorized signatory of the Agency/Entity shall put/affix his/her initial on each page of the Documents before submitting to the Company in response to this EOI.
- 3.1.5 The EOI shall be signed by a person or persons duly authorized by the Agency/Entity with signature duly attested along with the stamp/seal of the Agency/Entity.
- 3.1.6 The EOI shall contain the address, Telephone Number, and e-mail ID of the Agency/Entity, for the purpose of serving notices in connection with the EOI.
- 3.1.7 The EOI Application form and the supporting documents shall not be detached from one another and no alteration or mutilation (other than filling in all the blank spaces) shall be made in any of the forms or documents attached thereto. Any alterations or changes to the entries in the attached documents shall only be made by a separate covering letter, otherwise it shall not be entertained for the empanelment of Agency/Entity.

- 3.1.8** The Agency/Entity, irrespective of its participation in the empanelment of Agency/Entity, shall treat the details of the documents as privileged, secret, and confidential.
- 3.1.9** ECGC shall have the right to reject any EOI without assigning any reason whatsoever. ECGC also reserves the right to re-issue this Document.
- 3.1.10** Each Agency/Entity can submit only one EOI.
- 3.1.11** The Agency/Entity should commit to provide the services desired by ECGC for the entire duration of the empanelment, at the agreed terms and conditions.
- 3.1.12** No questions or items in the annexures shall be left blank or unanswered. In case the Agency/Entity has no details or answers to be provided in the EOI Form, a 'No' or 'Nil' or 'Not Applicable' statement shall be made as appropriate. Forms with blank columns or unsigned forms will be summarily rejected.
- 3.1.13** EOI not conforming to the requirements of this Invitation Document may not be considered by ECGC. However, ECGC reserves the right at any time to waive any of the requirements under this Invitation Document.
- 3.1.14** EOI must be received by ECGC at the address specified, no later than the date & time specified in the "Schedule of Events" in this EOI.
- 3.1.15** ECGC is not responsible for non-receipt of EOI within the specified date due to any reason including postal delays or holidays.
- 3.1.16** Any EOI received after the deadline for submission of EOI prescribed, will be rejected, and subsequently destroyed. No EOI shall be returned.
- 3.1.17** ECGC may, at its discretion, extend the deadline for submission of EOI by amending the appropriate terms and conditions in this Document, in which case, all rights and obligations of ECGC and Agencies/Entities previously subject to the deadline will thereafter be subject to the extended deadline, which would also be published on ECGC's website.
- 3.1.18** ECGC reserves the right to accept or reject any EOI or to cancel the process of empanelment of Agencies/Entities and reject all EOI at any time prior to empanelment, without incurring any liability to the affected Agency/Entity. All decisions taken by ECGC shall be binding and final.
- 3.1.19** ECGC reserves the right to verify the validity of EOI information and reject any EOI, where the contents are found incorrect whether partially or fully,

at any time during the process of EOI or even after the empanelment or even after issue of Work Order

- 3.1.20** The EOI is liable to be disqualified in the following cases:
- i. EOI not submitted in accordance with this Document and prescribed format;
 - ii. EOI received is incomplete;
 - iii. EOI is not accompanied by all requisite supporting documents;
 - iv. EOI is received after the prescribed last date of submission
- 3.1.21** The EOI once submitted cannot be modified or altered.
- 3.1.22** The Agency/Entity shall bear all costs associated with the preparation and submission of its EOI, and ECGC shall in no case be responsible or liable for these costs, regardless of the conduct or outcome of the empanelment process.

3.2. Scope of Work

The Scope of Work is as per **Annexure 1**.

Rights of ECGC:

While examining EOI, ECGC reserves the right to delete or reduce any item or section contained in this Document or in the Scope of Work without assigning any reason thereof.

3.3. Queries:

- i. The Agencies/Entities having any doubt/ queries/ concerns with any clause of this Invitation Document or selection process shall raise their concern within 3 (three) days of release of this Document in the format annexed at **Annexure – 2**, only to the email id provided i.e., marketing@ecgc.in. ECGC will not be liable to accept or provide any explanation towards any doubt/ concerns beyond the deadline of 3 (three) days from the release of EOI.
- ii. After clarification, if any, amendment would be required to the existing Invitation Documents, ECGC shall issue such amendments in the form of corrigendum/ addendum in writing via e-mail/website and the same shall be binding and become part of this Invitation Document.

3.4. Empanelment process for Agency/Entity:

3.4.1 The interested Agencies/Entities should submit their EOI in a sealed NON-WINDOW envelope superscripted with '**EMPANELMENT OF AGENCY FOR DIGITAL MARKETING ACTIVITIES OF ECGC LIMITED - EXPRESSION OF INTEREST**'- before the last date of submission of EOI as mentioned under 'Schedule of Events'

3.4.2 Non-submission of any of the specified documents by the Agency/Entity would result in rejection of EOI. ECGC reserves the right to ask for additional/ alternate documents from the Agency/Entity. Only the Agency/Entity meeting the eligibility criteria will be taken forward to the next stage of process. The documentary evidence of the Agency/Entity's qualifications to perform the Contract in its EOI will be accepted only if it is established that the same are to the Company's satisfaction.

The EOI shall be signed by the Agency/Entity or a person or persons duly authorized to bind the Agency/Entity to a Contract. The envelope shall be addressed to ECGC at the said address given in Section 1.2; The envelope shall contain completely filled documents in the following order:

- (i) Annexure – 4: Format for application duly filled in and applicable supporting documents as documentary evidence of eligibility;
- (ii) Annexure – 3: Acknowledgment;
- (iii) Annexure – 6: Bank Details.
- (iv) Annexure – 7: Eligibility Criteria
- (v) Annexure - 8: Code of Integrity

3.4.3 All envelopes should indicate the name and address of the Agency/Entity on the cover.

3.4.4 If the envelope is not sealed and marked, ECGC will assume no responsibility for the EOI misplacement or its premature opening.

3.5. Modification and withdrawal of EOI

3.5.1 The Agency/Entity, if after evincing interest in participating in the empanelment process, wishes to withdraw from the same, the Agency/Entity may do so till the last date of submission without any penal action including debarment or exclusion from future EOIs/LTEs/ contracts / business, provided the Agency/Entity submits its decision to the Company in writing, along with its reasons for the same.

3.6. Opening and Evaluation of EOI:

3.6.1. ECGC reserves the right to open the EOI soon after the cutoff time and date specified in this Document.

3.6.2. The Company will examine the EOI preliminary to determine whether they are complete, whether the required formats/ documents have been furnished, the documents have been properly signed, whether the EOI is responsive, i.e., conforms to all the terms and conditions of this Document and that the EOI are generally in order. Non-responsive EOI will be rejected summarily and the same may not be made responsive by correction of the non-conformity. Only the EOI found to be responsive will be evaluated.

3.6.3. During evaluation and comparison of EOI, the Company may, at its discretion ask the Agency/Entity for clarification of their EOI or to provide additional documents. The request for clarification shall be in writing and no change in prices or substance of the EOI shall be sought, offered or permitted. No post submission of EOI clarification at the initiative of the Agency/Party shall be entertained. The Agency/Party are expected to respond/provide the information/clarification within stipulated time. Failure to do so may lead to disqualification.

3.6.4 Agencies/Entities participating in the empanelment process shall give as a part of the proposal documents a statement/ acknowledgement on their letter head, as per the format provided under **Annexure – 4**.

3.6.5 No Agency/Entity shall contact ECGC on any matter relating to its EOI, from the time of opening of EOI to the time the empanelment of Agency/Entity is selected.

3.6.6. The Agency/Entity who are found eligible in the evaluation of eligibility criteria shall become eligible for further evaluation.

3.6.7. Company may waive off any minor infirmity or non-conformity or irregularity in EOI, which does not constitute a material deviation, provided such a waiving does not prejudice or affect the relative ranking of any Agency/Party.

3.6.8 Any effort by an Agency/Entity to influence ECGC in its decisions on EOI evaluation, EOI comparison or empanelment may result in the rejection of the Agency's EOI and barring such Agencies/Entities from any future EOIs / contracts / business with ECGC.

3.7 Eligibility and Scoring Criteria

3.7.1 The parameters for evaluation would be based on evaluation of annual turnover, sectors worked in, client base, experience, etc. The evaluation will be for a maximum of 100 marks. Ranking of the Agency/Entity as per the details in the EOI selection will be based on following criteria:

S. No.	Criteria and Max Marks
1.	Number of years as an establishment as Business Entity. (10 Marks)
2.	The Agency should have in-house digital/lab facilities. (15 Marks)
3.	Number of assignment as advertising agency for PSU/PSB in last 5 years. (10 Marks)
4.	Number of empanelment as advertising agency in BFSI sector in last 5 years. (10 Marks)

5.	Average Turnover in the last 3 financial years (FY 2022-23 to FY 2024-25. (15 Marks)
6.	Average number of Employees in last 3 financial years. (10 marks)
7.	Number of advertisement awards in which the agency has been shortlisted in last 10 years. (10 marks)
8.	Presentations conveying above criteria and regulatory knowledge, data security, strategy and audits by top 1/3 rd of applicants or top 10 applicants whichever is higher. (20 marks)

Note: The ten (10) highest scoring agencies scoring 40 or more marks out of 80 marks (from parameter 1 to 7) in technical bidding would be invited for presentation. In case of a tie, agency having higher average turnover as per Sr. No. 5 will be placed on a higher rank. Final list shall be prepared considering final score on 100.

Section – 4

Selection for Empanelment

The five (5) highest scoring agencies scoring 40 or more marks out of 100 marks on the parameters in Section 3 of this Document will be selected for empanelment. In case of a tie, agency having higher average turnover as per Sr. No. 5 will be placed on a higher rank. ECGC will notify the successful Agencies/Entities in writing, by letter or by e-mail, that their EOI has been accepted. The notification of selection will constitute the formation of the offer for empanelment. The selected Agencies/Entities should convey acceptance for empanelment by returning duly signed and stamped duplicate copy of the selection letter/letter of empanelment within 07 (seven) days of receipt of the communication. In case any Agency/Entity fails to accept the selection then the Agency/Entity having the next highest score among the Agencies/Entities (other than the Agency/Entity who has failed to accept the selection) will be considered for the empanelment and so on. The draft of letter of empanelment containing terms of empanelment is annexed herein below and marked as **Annexure – 5**. ECGC reserves the right to alter / vary / amend / modify all or any of the terms and conditions as set out in the said draft of Letter of Empanelment before the same is issued.

Section – 5

TERMS AND CONDITIONS OF EMPANELMENT

As stated in the draft Letter of Empanelment at **Annexure 5**.

Section – 6 (Annexures)

1. Annexure 1: Scope of work
2. Annexure 2: Queries
3. Annexure 3: Acknowledgement
4. Annexure 4: Format of Application
5. Annexure 5: Letter of Empanelment Format
6. Annexure 6: Bank Details
7. Annexure 7: Eligibility Criteria
8. Annexure 8: Code of Integrity

Scope of Work

Indicative (not exhaustive) scope of work will be-

Overall Digital Marketing Strategy:

The selected bidder/ agency shall be responsible for the overall Digital Marketing and Communication campaigns in the Digital Marketing / Media platforms including below deliverables:

A. Creating a roadmap pertaining to broad objectives of the Company

1. Identifying core business objectives of different products / services and suggest on-going campaigns on the basis of the brief by Company. Designing of campaign must be focused on objective viz. Branding awareness, Traffic, leads, sales, app downloads etc.
2. All marketing efforts through Search Engine Optimization (SEO), Search Engine Marketing (SEM).
3. Plan and conduct interactive events such as Twitter Conferences, Facebook Q&A, Google Hangouts, etc. on a regular basis.
4. Cover various live events on Twitter and Facebook.
5. To create and telecast the success stories from the Exporters and other stakeholders.
6. Connect stakeholders with opinions on national and international headlines
7. Monitor, all social media accounts for false, misleading, deceptive and irrelevant content and take appropriate actions in consultation with ECGC.
8. Provide weekly and monthly reports by using appropriate tracking and reporting tools. Necessary reporting formats must be developed in consultation with ECGC.
9. Conduct social media analytics to gain valuable insights on customer engagement.
10. Conducting basic research activities for understanding the behaviour of customers and general public at large in various segments.

B. Designing and Execution of Digital Campaigns

Designing of campaign based on the business requirement of ECGC and implementing them effectively. Campaign may be in all possible digital mediums / formats e.g. Search, Social Media Campaigns, E-Mail Campaigns, Mobile etc.

C. Search Engine Optimization

a. Optimization strategy

This includes audience and content gap analysis, backlink and keyword research, competitor analysis, planning and keyword forecasts, and campaign ideation.

b. On-site optimization

On-site search engine optimization includes metadata optimization and content generation, including optimizing content for Voice / Video.

c. Off-site optimization

Off-site search engine refers to all the measures that can be taken outside of the actual website to improve its position in search rankings.

d. Technical optimization

This includes a thorough multi-point audit, page speed projects, server log analysis, CMS/responsive design, indexation improvement, HTTPS, and site migrations.

D. Social Media Marketing

Social media marketing supports in customer engagement and driving traffic to website hence helping business in generating more leads. By sharing informative & quality content, you are providing our potential customers one more reason to click through our website.

Below are the lists of platforms which help us to achieve the maximum outcome for our business.

- Twitter
- Facebook
- LinkedIn
- YouTube

- Any other popular platform like (Pinterest, Tumblr etc.)

E. Mobile Marketing

Mobile marketing is a multi-channel, digital marketing strategy aimed at reaching a target audience on their smartphones, tablets, and/or other hand-held devices, via websites, email, SMS and MMS, social media, and apps.

F. Digital Media planning, buying & execution:

I. Digital Media Planning & Content Creation

- a. Understanding of ECGC's creative / content route and message
- b. Understanding the ECGC's target audience
- c. Identification of suitable digital media properties. Media selection including platforms like Google Search, Yahoo Native etc., Video promotions on YouTube or any other channels, Programmatic Marketing across various channels, influencer tie-ups, new age media opportunities, content syndications etc.
- d. Planning the digital media by maximizing exposure among chosen target audience.
- e. Designing of creatives, landing pages, Regular HTMLs, Specialized coding for landing pages/micro site etc. Whenever needed.

II. Digital Media Buying

- a. Negotiating with digital media owners for media cost.
- b. Optimizing the digital media plan and making it cost effective.
- c. Scheduling the content / communication in various digital media properties
- d. Implementation, certification, archiving, billing etc.

G. Content Creation for the Digital Marketing

Agency shall undertake content creation for the ECGC for various campaigns, tasks assigned & other requirements basis the brief. Content creation shall include:

- a. Development of creative, art work, TV Commercials, Radio Jingles, online media creative's, adaption of creatives for various application/ media, digital media, OTT platforms etc.
- b. Websites, banners, e-mailers, social network/ media, SMS, Caller tunes etc.

- c. Campaign based creatives / ideation,
- d. Innovative videos / gifs/ static creatives / content formats,
- e. Mobile based content,
- f. Blog Content – Articles, Infographics, Gifs, Videos etc

H. Landing page development

A landing page is usually promoted through Google AdWords or another similar service, and it exists for one reason only: to convert leads. The goal of a great landing page is to increase conversion rates to reach our marketing or business growth goals. A landing page can be our homepage, or another page within website, or it can be a standalone page created for a specific campaign, sale, or product.

I. Online Reputation Management

Online Reputation Management (ORM) is the process of measuring and altering the internet's perception of a brand for the benefit of company. The concept of ORM in Digital Marketing plays an essential role as it serves to get free of negative feedback about a business and brand from search engines. Reputation is the primary priority for a business and if somebody adds adverse feedback about the business it can be eliminated using the advantages of Online Reputation Management Services.

Sentiment Analysis

Sentiment analysis will allow us to identify customer sentiment toward products, brands or services in online conversations and feedback.

Audience Analysis

Audience analysis is the research of demographics, language, location, preferences, interests, and other metrics within a group. It is then analyzed to provide useful and actionable consumer insights.

Brand Perception Management

It is about creating a good digital image that will leave a positive impression about the company / product on an individual when they search online.

J. Procurement of tools / tool license for the Digital Marketing Ecosystem for Automation, Execution, Controls etc.:

ECGC may float requirement to the selected bidder for providing solutions for digital marketing automation, centralized campaign execution, controls etc. The selection of such tool shall be based on requirement fulfilment by the proposed tool / solution or quality cum cost-based methodology by the ECGC through tendering. However, All the licenses required for website development and delivery as per tender scope would need to be procured and provided by selected bidder in the name of ECGC Ltd.

K. Flowing new ideas and methods:

Agency should be well-positioned to take our brand through the uncharted waters of online digital marketing and interactive advertising. Agency needs to have a greater knowledge of the digital space to thrive. At the time of implementation of campaigns agency should be capable to use different and new ideas of 'Pull Interactions' for increase the engagement rather than traditional "Push Interactions' only. Agency should have strong presence in traditional marketing space and strong relations with media houses so that they can use PR medium also for making the campaign successful.

Agency must be capable to understand the ECGC'S customer behavior and plan the digital marketing strategies accordingly. Agency should also have the ability to measure the success of campaign and where it fell short and where they should be fine-tuned.

L. Efficiencies and control:

- a. Measuring reach/frequency, Cost per action (CPL)/ Cost per lead (CPA) for the digital campaigns.
- b. Optimizing the budgets to reach the targeted lead numbers.
- c. Ensuring high lead quality with appropriate media mix.
- d. Track all the campaigns with the tools such as Google Tag Manager, Google Analytics and other relevant mechanisms to track customer journey and improve User Interface to minimize drop outs. Assist ECGC's IT team / vendors / agencies with the implementation of the relevant codes/functionalities on our various digital assets.

- e. Keep a complete track of all campaigns and submit post evaluation reports for each campaign and monitor campaign on day-to-day basis during campaigns to suggest alterations, if required.
- f. Time shall be the essence for all the projects which would be done by the appointed agency. The agency shall therefore fully abide by various time limits as prescribed for different assignments and the performance of the agency shall be judged as per the adherence to such quality and time parameters as laid down for the respective work.
- g. The agency will have to keep a track of all campaigns, provide an update on Digital Marketing trends / activities of competition (with the use of platforms like ComScore, Google Analytics etc. as may be required) and provide analysis of the same on monthly basis.
- h. The agency will also be responsible to provide innovative ideas / concepts which can be executed as per requirements of the ECGC.

M. Analytics in the Digital Space

Agencies shall conduct or assist ECGC in conducting comparative analysis as and when required by ECGC on specific situations / problems / issues from time to time in the digital space. The Agencies should also proactively provide suggestions / feedback on the market trends and comparative study basis that. The Agencies shall assist ECGC in building an Analytics ecosystem.

N. Improving the effectiveness of Digital eco system in ECGC

Agencies shall analyze the existing digital eco system of the ECGC, find the gaps (comparing with the peer companies), provide / recommend the solution to minimize the gaps and coordinate/help with IT team / vendors/ agencies to implement the suggestions. Agencies shall also recommend tools / platforms for building the digital marketing automation based on already available systems in the ECGC.

WORK ALLOCATION

Empanelment does not guarantee any assignment of work. Assignment will be purely on a need basis i.e., as and when required by the ECGC. For each assignment, ECGC will invite financial quotations from empaneled agencies. The empaneled agency quoting the lowest bid/price/fee will be assigned the work. However, ECGC shall be under no obligation to accept any EOI received and shall be entitled to reject any or all EOIs without assigning any reason whatsoever.

Queries Format

Sr No	Name of the Agency/Entity	Page No. (document Ref)	Clause (document Ref)	Description in this Document (document Ref)	Query
1					
2					

Note: The queries may be communicated only to the e-mail id provided i.e.; marketing@ecgc.in Responses of queries will be uploaded on ECGC website or emailed to concerned Agency/Entity. No queries will be accepted on telephone or through any means other than e-mail. The queries shall be sent in .xls/.xlsx format in the above mentioned proforma.

Acknowledgement

Date:

To,
General Manager (NMD),
ECGC Bhawan,
CTS No.393,393/1 to 45,
M.V Road Andheri East,
Mumbai – 400069

Dear Sir/Madam,

**Subject: Response to the Invitation for Expression of Interest (EOI) for
“Empanelment of advertising agencies for digital marketing activities of ECGC
Limited”**

Having thoroughly read and understood the Invitation Document/EOI including Annexures, the receipt of which is hereby duly acknowledged, we, the undersigned express our interest for being empanelled with ECGC for carrying digital marketing activities and to provide services in accordance with the scope of work as stated in the Invitation Document.

1. If our EOI is accepted, we undertake to abide by all the terms and conditions of this Invitation Document for Empanelment.
2. I/ We certify that neither our agency/entity nor any of constituent partners/employees have been debarred to participate in EOI/Tender request for proposal etc. by ECGC or any other government body during the last 5 (five) years prior to the date of this document.
3. We certify that we have provided all the information as requested by ECGC in the prescribed format. We also understand that ECGC has the right to reject this EOI if ECGC finds that the required information is not provided or is provided in a

different format not suitable for evaluation process or for any other reason as it deems fit. ECGC's decision shall be final and binding on us.

4. We agree that ECGC reserves the right to amend, rescind or reissue the Invitation Document for empanelment and all amendments any time during this Empanelment process.
5. We agree that we have no objection with any of the clauses and empanelment process.

.....

Signature of the authorized Signatory of Company
(Company Seal)

Name:

Designation:

Contact No (Mobile):

Email ID:

Format for Application

ईसीजीसी लिमिटेड

ECGC Limited

सी आई एन : यू74999एम एच1957जीओआई010918, आई आर डी ए पंजीकरण संख्या - 124

CIN: U74999MH1957GOI010918, IRDA Registration no – 124

Application format for Empanelment of advertising agencies for digital marketing activities of the company

क्रसं Sr.	विवरण Particulars	
1.	Name, address and telephone numbers/email/website of the Agency/Entity/Company	
2.	Names of Partners, (Directors with membership number or DIN) (if applicable), Qualifications and experience	
3.	Number of years as an establishment as Business Entity. (Enclose Certificate of Incorporation)	
4.	Number of years of experience in the field of digital marketing activities. (Enclose declaration)	
5.	Details of full-fledged office in Mumbai having independent media and creative facilities to plan & execute campaigns. (Enclose supporting)	
6.	Details of registration with GeM Portal. (Enclose details)	
7.	Details of GST registration (Enclose GST Certificate)	

क्रसं Sr.	विवरण Particulars	
8.	Declaration that the Agency should not have been debarred / blacklisted by RBI, IBA and / or by any other Nationalized Bank, Public-Sector Unit or Government Body. (Enclose Declaration)	
9.	Number of assignment as advertising agency for PSU/PSB in last 5 years. a) No. of companies b) Name of the company c) Period for which services were given (Assignment Letter to be submitted)	
10.	Number of empanelment as advertising agency in BFSI sector in last 5 years. a) No. of companies b) Name of the company c) Period for which services were given (Empanelment Letter to be submitted)	
11.	Average Turnover in last 3 financial years (FY 2022-23 to 2024-25). Audited financials/CA certified financials to be enclosed.	
12.	Average number of Employees in last 3 financial years. (Enclose relevant supporting document)	
13.	Self-declaration for existing in-house digital/ lab facilities.	
14.	Number of advertisement awards in which the agency has been shortlisted in last 10 years. a) Name of award.	

क्रसं Sr.	विवरण Particulars	
	b) Year shortlisted.	
15.	Self-declaration for following corporate governance norms.	
16.	Self-declaration for not been involved in any major litigation that may have an impact affecting or compromising the delivery of services required.	
17.	Any other relevant information.	

Kindly attach supporting documents for the above.

घोषणा

Declaration

मैं/हम उपरोक्त सूचना हमारे सर्वोत्तम जानकारी के अनुसार सही है।

I / We state that the above-mentioned information is true and correct to the best of our knowledge.

हम एतदद्वारा सहमत एवं वचनबद्ध हैं कि हमने प्रत्यक्ष अथवा किसी अन्य व्यक्ति अथवा फर्म के जरिए, किसी भी प्रकार का लाभ प्राप्त करने के उद्देश्य से, ईसीजीसी के किसी कर्मचारी जो कि बोली/प्रस्ताव की प्रक्रिया एवं/अथवा अनुमोदन में शामिल है को अथवा किसी तीसरे पक्ष को, प्रस्ताव के पूर्व अथवा प्रक्रिया के दौरान अथवा प्रक्रिया के बाद एवं/अथवा हमारे प्रस्ताव/बोली के अनुमोदन के बाद, कोई भी ऐसी वस्तु अथवा अन्य कोई लाभ, जिसके लिए वह कानूनी रूप से हकदार नहीं है, प्रदान करने की पेशकश, वादा अथवा प्रदान नहीं किया है न ही हम पेशकश, वादा अथवा प्रदान करेंगे।

We hereby agree and undertake that we have not directly or through any other person or firm offered, promised or given nor shall we offer, promise or give, to any employee

of ECGC involved in the processing and/or selection of our EOI or to any third person any material or any other benefit which he/she is not legally entitled to, in order to obtain in exchange advantage of any kind whatsoever, before or during or after the processing and/or approval of our EOI."

स्थान : मुंबई

Place: MUMBAI

दिनांक /Date:

मोहर के साथ हस्ताक्षर

Signature with Seal

LETTER OF EMPANELMENT FORMAT

Ref No...

Date:

To,

(Name of Agency)

Dear Sir/Madam,

Subject: Letter of Empanelment for digital marketing activities of ECGC Ltd.

This has reference to your Expression of Interest (EOI) dated..... for empanelment of your Agency/Entity for digital marketing activities of the ECGC (hereinafter referred to as the “Company”). Your EOI for the above-mentioned Work has been selected by the Company. Accordingly, we hereby issue this letter of empanelment.

(NOTE: The Company and the Agency are hereinafter collectively referred to as the “Parties” and individually as “Party”.)

WHEREAS:

1. The Company is, *inter alia*, engaged in the business of providing export credit insurance to Indian exporters and banks;
2. The Agency is, *inter alia*, involved in the business of providing advertising services in digital marketing and related fields.
3. The Company had invited Expression of Interest vide Document with reference: **ECGC/NMD/218/01/2025-26** (hereinafter referred to as “the said Document”)

Based on the EOI submitted the Agency has been selected and is hereby empaneled for providing services as mentioned in the **Annexure 1** of the said Document on the following terms:

1. Definitions:

In this Letter of Empanelment, the following terms used shall be interpreted as indicated:

- i. "Empaneled Agency" is the successful Media House/Entity whose EOI has been accepted and which has qualified as per scoring criteria mentioned in EOI and to whom this letter of empanelment has been given by ECGC.
- ii. "The Services" means the scope of services which the empanelled Agency is required to provide to ECGC as per **Annexure 1** of the Invitation to EOI.
- iii. "Confidential Information" means all the information of the Company which is disclosed to the empaneled Agency whether oral or written or through visual observation or in electronic mode and shall include but is not limited to trade secrets, know-how, techniques, processes, plans, algorithms, software programs, source code, business methods, customer lists, contacts, financial information, sales and marketing plans techniques, schematics, designs, contracts, financial information, sales and marketing plans, business plans, clients, client data, business affairs, operations, strategies, methodologies, technologies, employees, subcontractors, the contents of any and all agreements, subscription lists, photo files, advertising materials, contract quotations, documents, passwords, codes, computer programs, tapes, books, records, files and tax returns, data, statistics, facts, figures, numbers, records, professionals employed, correspondence carried out with and received from professionals such as Advocates, Solicitors, Barristers, Attorneys, Chartered Accountants, Company Secretaries, Auditors, etc. Opinions, Reports, all matters coming within the purview of Privileged Communications as contemplated under Bharatiya Sakshya Adhiniyam 2023, legal notices sent and received, policy files, Claim files, Insurance policies, their rates, advantages, terms, conditions, exclusions, charges, correspondence from and with clients/ customers or their representatives, Proposal Forms, Claim-forms, Complaints, Suits, testimonies, matters related to any enquiry, claim-notes, defenses taken before a Court of Law, Judicial Forum, Quasi-judicial bodies, or any

Authority, Commission, pricing, service proposals, methods of operations, procedures, products and/ or services and business information of the Company.

2. TERM OF EMPANELMENT:

- 2.1. The empanelment shall be with effect from ---.2026 (“Effective Date”) for a period of three years i.e.; till --. -- 2029. The empaneled Agency/Entity hereby agrees to provide the Services in accordance with the terms and conditions as stipulated below.
- 2.2. The empaneled Agency/Entity, acting as an independent contractor, shall provide the Services (“Services”) and the Deliverables (“Deliverables”), as per the Procedure.

3. METHOD FOR AWARDING ASSIGNMNET(S) TO EMPANELED AGENCIES/ENTITIES:

- 3.1 For allocation of assignments, quotations shall be invited as per the requirements of the Company and assignments shall be awarded to empaneled Agencies accordingly.
- 3.2 In the event of specific or urgent requirement, Company reserves the right to contact any/all empaneled Agencies through telephone/e-mail etc. to prepare and submit the required work. The required work may be distributed among one or more empaneled Agencies selected for further release of the same to the media.
- 3.3 Depending on requirement, quotations for any or all assignments may be called from limited number of empaneled Agencies.
- 3.4 The empaneled Agency will not be paid for submission of Artwork, Art pull and production charges etc. and for translation of material in English or Hindi or any other Indian language, if required, unless the artwork submitted by the agency is selected for final publication/release or any required purpose.
- 3.5 In the event of any serious negligence/mistake in executing the Company’s assignment, such as incorrect spelling in an advertisement or any similar error, the empaneled Agency/Entity shall rectify the mistake and publish the corrected version at its own cost. No payment shall be made by the Company for such re-publication.

3.6 ECGC does not bind itself to accept the lowest quotation and reserves the right to reject any or all the quotations received, without assigning any reason thereof.

4. PAYMENT TERMS

4.1. Fees payable for the services shall be as per the completion of work assigned as per specific assignment issued against invoices raised by the empaneled Agencies.

4.2. Undisputed invoices shall be paid within 30 (thirty) days of receipt.

4.3. Payment shall be made in Indian Rupees (INR) only.

4.4. Payment shall be made via electronic fund transfer only to the bank account specified, as per the form provided under **Annexure -6**, in the EOI response.

4.5. Payments shall be made only on receipt of invoice from the empaneled Agency. The Company shall not be liable to pay any interest for delayed payment whatsoever.

4.6. Provided, however that the Company shall be entitled to withhold payment on the grounds of deficiency in service in terms of quantity or quality issue and shall communicate the same vide written communication.

4.7. It may be noted that the Company shall not pay any additional amount/ expenses / charges/ fees / travelling expenses / boarding expenses / lodging expenses / conveyance expenses / miscellaneous expenses/ out of pocket expenses other than the amount as per the assignment terms/contract.

4.8. All payments shall be subject to TDS and any other taxes as per the tax rules prevalent at the time of payment.

4.9. All the payments would be against the submission of the invoices to the Company along with the relevant supporting documents, if any.

5. RESPONSIBILITIES OF EMPANELLED AGENCIES/ENTITIES

5.1. The empaneled Agency/Entity shall be responsible for:

5.1.1. Making all reasonable efforts to get the maximum possible discount for the Company.

- 5.1.2. Complying with Company's internal guidelines, instructions, manuals, scrutiny lists, procedures, further specifics and requirements ("**Guidelines**") in relation to the Services, as may be provided in writing by the Company to the empaneled Agency/Entity. However, in the event there is a conflict between the guidelines and the terms set out in the Letter of Empanelment, the terms set out in the Letter of Empanelment shall prevail;
- 5.1.3. Ensuring that the deliverables do not infringe any third party's Intellectual Property Rights.
- 5.1.4. Complying with all applicable laws, rules and regulations in the course of providing the Services.
- 5.1.5. Performing any other responsibilities that may reasonably arise during the execution of the services.
- 5.1.6. Ensuring timely commission of assignments in accordance with the timelines specified by the Company from time to time.
- 5.1.7. The empaneled Agency shall exercise the same degree of professional competence, care, skill, diligence and prudence as is normally exercised by professionals working in this field.

6. COMPANY'S RESPONSIBILITIES

- 6.1. The Company, on its part, shall be responsible for:
 - 6.1.1. Providing the necessary assistance for delivery of Services by way of providing the necessary information, documents, supplies and such other facilities as may be required.
 - 6.1.2. Performing all other general acts as may be necessary to enable the Agency to efficiently provide the Services.

7. INTELLECTUAL PROPERTY

- 7.1. All the manuals, guidelines, documents etc. provided by the Company shall be treated as Confidential information by the empaneled Agency/entity.
- 7.2. The Company shall retain all rights, title, interest including Intellectual Property Rights in and to the methodologies, procedures, techniques, ideas, concepts etc. embodied in the deliverables, developed or supplied in connection with this Letter of Empanelment.

7.3. All reports, documents designs, artworks, drafts, concepts, creatives and any other material produced, developed or submitted by the empaneled Agency during the course of the assignments shall be provided to the Company. All the Intellectual Property Rights shall vest exclusively with the Company. All such materials shall be treated as confidential information by the empaneled agency.

7.4. It is however hereby clarified that if the Assignments/Deliverables incorporate any pre-existing intellectual property rights of the Company, the rights therein shall continue to vest with the Company.

7.5. The empaneled Agency shall not directly or indirectly, use any of the Company's trademarks, trade names, service marks and logos in any manner except with the prior written approval of the Company for promotion of their Agency's brand value or for marketing purpose.

8. Non-Disclosure:

8.1. The Company shall be deemed to be the owner of all Confidential Information.

8.2. The empaneled Agency shall use the Company's Confidential Information solely to fulfil its obligations as part of and in furtherance of this Letter of Empanelment.

8.3. The empaneled Agency shall not use the Confidential Information in any manner that is directly or indirectly detrimental to the Company or its subsidiaries or affiliates, and shall not disclose the Confidential Information to any unauthorized third party.

8.4. The empaneled Agency shall not disclose any Confidential Information to any person except to its employees and consultants, on a need-to-know basis, who have prior to the disclosure of or access to any such Confidential Information agreed in writing to receive it under terms as restrictive as those specified in this Letter of Empanelment. In this regard, any agreement entered into between the empaneled Agency and any such person/s shall be forwarded to the Company promptly. Prior to disclosing any Confidential Information to such person/s, the empaneled Agency shall inform them of the confidential nature of the information and their obligation to refrain from disclosure of the Confidential Information.

8.5. The empaneled Agency shall use the same degree of care in safeguarding the Confidential Information as it uses or would have used in safeguarding its own Confidential Information, and shall take all steps necessary to protect the Confidential Information from any unauthorized or inadvertent use.

8.6. Upon completion, expiry or termination of the empanelment or a specific assignment, or upon written request of the Company, the empaneled agency/entity shall promptly return or permanently destroy all Confidential Information, including all copies thereof, and certify such destruction in writing to the Company.

9. INDEMNITY AND LIMITATION OF LIABILITY

9.1. The defaulting party shall indemnify, defend and hold harmless the other from and against any and all liability, losses, costs, and expenses (including reasonable attorney's fees) relating to or arising out of the breach of this Letter of Empanelment or a specific assignment, the negligence or willful misconduct of the defaulting party, or its employees or agents. No party shall however be liable for any loss or damage arising from reliance on any information or materials supplied by the other party or any third party on behalf of the other party, or for any inaccuracy or other defect in any information or materials supplied by the other party or any third party on behalf of the other party.

9.2. Notwithstanding anything stated herein, neither party shall be liable to the other party for any indirect, incidental, consequential, special or exemplary or other damages, including but not limited to loss of business, profits, information, business interruption and the like, suffered by the other or any third party under or in pursuance of the terms hereof, howsoever arising, whether under contract, tort or otherwise, even if advised about the possibility of the same.

10. TERMINATION

10.1. In case of a breach (material in nature) under the terms of Empanelment or any other subsequent documents containing obligations under the same, the Company shall notify the empaneled Agency and give a period of further maximum 15 (fifteen) working days to rectify the breach to the Company's satisfaction. In case the breach is not rectified to the Company's satisfaction,

the Company reserves the right to terminate the Empanelment by giving a written notice of 5 (five) working days.

10.2. Both parties can terminate the Empanelment without assigning any reason to the other party by giving a written notice of 15 working days.

10.3. If the empaneled agency/entity is found to have misrepresented facts to the Company in order to secure empanelment by way of any fraud or is not able to demonstrate sufficient in-house capability to perform the obligations under any awarded assignment or have assigned any awarded assignment to any third party by sub-contracting without obtaining written consent, ECGC may, at its sole discretion, terminate the empanelment by giving 5 (five) days written notice to the empaneled agency/entity.

10.4. In case of termination of the Empanelment, the empaneled Agency shall not be entitled to any fees or compensation except the amount/fees due and payable to them for the assignment actually awarded by the Company and completed by them to the satisfaction of the Company. The quantum of such payable amount/fee shall be determined solely by the Company.

10.5. Termination of this Empanelment for any reason shall not release either party from any liabilities or obligations set forth in or arising from this Empanelment which remain to be performed or by their nature would be intended to be applicable following any such termination or cancellation.

10.6. In case of any loss or damage due to default on the part of the empaneled Agency/Entity in performing any of its obligations with regard to providing any services as per the scope of work under any awarded assignment, the empaneled Agency/ shall compensate the Company for any such loss, damages or other costs incurred by the Company.

11. LIQUIDATED DAMAGES

a. The empaneled Agency shall adhere to all the terms, conditions and all the requirements as laid down in the EOI Documents, this Letter of Empanelment, and subsequent Work Order. In the event of any delay in

performance of the services under any awarded assignment, as per the requirements of this Letter of Empanelment and where such delay is solely attributable to the empaneled Agency, the empaneled Agency shall be liable to pay Liquidated Damages at 10% of the price/fee as agreed under the awarded assignment.

b. Any Liquidated Damages so levied may be set off against any pending payment/future payment by the Company to the empaneled Agency at the sole discretion of the Company.

c. Any such recovery of Liquidated Damages shall not in any way relieve the empaneled Agency from any of its obligations to complete the assignment or from any other obligations and liabilities under this Empanelment.

12. MISCELLANEOUS PROVISIONS

12.1. It is expressly agreed between the parties that the Letter of Empanelment, the Expression of Interest (EOI) Document, any addendum or corrigendum issued thereafter and the complete Annexures thereto constitute the Entire Agreement/Contract between the Parties.

13. AMENDMENT

13.1 The Company shall not agree to any proposed addition, alteration, or deletion of any part of this Letter of Empanelment, unless such amendment is mutually agreed upon in writing and duly executed by both parties.

13.2 All notices, requests, demands or other communications which are required to be given pursuant to the terms of this Letter of Empanelment shall be in writing addressed to the above-mentioned addresses and will be deemed to have been duly given when received. The notices shall be sent to the addresses as set forth above and to the attention of the signatories of this Letter of Empanelment, or to such other addresses or individual(s) as the Parties may mutually agree in writing from time to time.

13.3 The relationship between Company and empaneled Agency/Entity is solely that of an independent contractor and the relationship is on a principal-to-principal basis. Nothing contained in this Letter of Empanelment, or arising out of the course of dealing between the parties, shall be construed to create

any employer-employee relationship, agency or partnership between the parties or between either party and the other party's employees, clients or agents.

14. ASSIGNMENT OR SUB-CONTRACT

14.1 This Letter of Empanelment shall not be assigned by either party without the prior written consent of the other party.

14.2 ECGC expects the empaneled Agency to have necessary in-house capabilities to deliver any or all awarded assignments as per the scope of work outlined in this Document. Sub-contracting or outsourcing of the services whether in whole or part, with other entities shall not be permitted. If at any stage, it is found that the Agency does not possess the requisite capabilities or has subcontracted any portion of the work, the Agency shall stand removed from the empanelment.

15. WAIVER:

No failure on the part of any party to exercise or delay in exercising any right hereunder will be deemed a waiver thereof, nor will any single or partial exercise preclude any further or other exercise of such or any other right.

16. GOVERNING LAW AND DISPUTE RESOLUTION

The courts at Mumbai shall alone have exclusive jurisdiction for adjudication of any dispute of differences whatsoever in respect of or relating to or arising out of or in any way touching the empanelment, the subsequent award of assignments or the terms and conditions of the Letter of Empanelment.

17. FORCE MAJEURE:

17.1 Notwithstanding any provisions of this letter of Empanelment, the empaneled Agency shall not be liable for liquidated damages, or termination, if and to the extent, that, the delay in performance, or failure to perform its obligations, is the result of a Force Majeure event.

17.2 For purposes of this clause, "Force Majeure" means any event or circumstance beyond the reasonable control of the empaneled Agency/Entity and not caused by its fault or negligence, and not reasonably foreseeable. Such

events may include, but are not restricted to, acts of wars or revolutions, fires, floods, epidemics, quarantine restrictions, and freight embargoes.

17.3 If a Force Majeure situation arises, the empaneled Agency/Entity shall promptly notify ECGC in writing of the occurrence of such event and the cause thereof. Unless otherwise directed by ECGC in writing, the empaneled Agency/Entity shall continue to perform its obligations under the Contract as far as is reasonably practical, and shall seek all reasonable alternative means for performance not prevented by the Force Majeure event.

Kindly return the copy of this Letter of Empanelment duly signed and stamped and sealed confirming your acceptance.

<p>For and on behalf of ECGC Ltd. the “Company” aforesaid, through its authorized signatory</p> <hr/> <p>NAME: DESIGNATION: GM(NMD)</p>

Enclosures: As above

We confirm acceptance of all the terms and conditions of the Letter of Empanelment.
(Name of the Agency/Entity)

Bank Details

Sr No	Description	Details
1	Name of the Bank	
2	Address of the Bank	
3	Bank Branch IFSC Code	
4	Bank Account Number	
5	Type of Account	

.....
Signature of the authorized Signatory of Company
(Company Seal)
Name
Designation
Contact No (Mobile)
Email Id

Eligibility criteria

The Agency/Entity must fulfill following eligibility criteria:

1. Minimum 2 years as an establishment as Business Entity.
2. Minimum experience of 2 years of working on Advertising in the Financial sector mainly in Insurance/ Reinsurance & Banking Industry with sufficient staff strength, full back-office support of technical staff viz. creative director, visualizers, designers, copywriters, media planners etc.
3. The agency should have a full-fledged office in Mumbai.
4. The Agency should have exposure in Digital marketing and other related activities with proficiency and proof-reading facilities in all major Indian Languages.
5. The Agency should have experience of handling minimum 5 professionals.
6. The Agency should have in-house lab facilities.
7. The Agency should follow Corporate Governance Norms, if applicable.
8. The Agency should not have been debarred / blacklisted by RBI, IBA and / or by any other Nationalized Bank, Public-Sector Unit or Government Body. A declaration by the agency is to be enclosed.
9. The agency shall not have been involved in any major litigation that may have an impact affecting or compromising the delivery of services required.
10. The Agency should be registered with GeM portal.
11. The Agency should be registered under GST.

Note: Documents supporting Eligibility Criteria are required to be submitted by the Agency.

CODE OF INTEGRITY

DECLARATION

I/We __working as __in____(name of the Agency with complete address), hereby solemnly affirm and declare that I have been authorized by the Agency to sign the EOI. I, hereby declare and certify, on behalf of the Agency, that we have accepted all the terms & conditions mentioned in the EOI and we shall abide by all the terms & conditions of the Document.

I/ We hereby agree and undertake that we have not directly or through any other person or firm offered, promised or given nor shall we offer, promise or give, to any employee of ECGC involved in the processing and/or approval of our empanelment or to any third person any material or any other benefit which he/she is not legally entitled to, in order to obtain in exchange advantage of any kind whatsoever, before or during or after the processing and/or approval of our empanelment.

I/we further declare that in relation to my/our EOI submitted to ECGC, in response to /we.....hereby undertake that I/we shall abide by the Code of Integrity and make disclosure as to any Conflict of Interest at all times, and understand that any breach of the Code of Integrity will render me/us liable to be removed from the list of registered Agencies/Entities, and would also subject me/us to other punitive and penal action such as cancellation of empanelment, banning, debarring and blacklisting or action in the Court of Law, and so on.

Signature of Authorized Signatory of the Agency with Seal & Stamp

Date:

Place:

Name:

Designation:

Address:

***** End of Document *****